



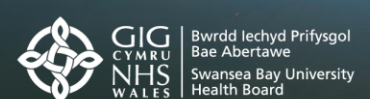
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BAE ABERTAWE
SWANSEA BAY
City Deal

Programmes / Projects Update

SBCD Joint Committee

9th December 2021



Business Engagement



Peter Austin
Business Engagement
Manager

SBCD Portfolio Office October – November 2021



Activities Completed

- Coordinated monthly and extraordinary ESB meetings with Hollie & Chris Foxall
- ESB arrangements for Chair and Vice Chair
- Facilitated ESB meeting with regional Directors
- Engagement meetings with project teams
- Steering group meetings with SERCO – DWP Restart scheme
- Attended Global Welsh Diaspora Investment event
- Attended CCP networking event
- Attended Network Rail REF meeting
- Attended CEIC Preston Model event
- Attend Celtic Sea ORE cluster launch

- Met with David Keefe – Innovation Engineering System
- Met with DCW Insights – shared info Swansea CC
- Met with Lisa Mart – ARENA
- Met with Cansense – forwarded info to Campuses PL's
- Met with Colin Webb – RACS
- Met with Donna Griffiths - BOUYGUES



Activities Planned/Ongoing

- Early planning for Portfolio Showcase event in 2022
- Early planning for participation in Swansea City Conference 2022 with 4thRegion
- Developing joint work programme SBCD & Wales Co-op
- Developing proposal for Business News Wales marketing support
- Working with CECA and CEW to hold construction costs workshop with PLs/SROs
- Add procurement page to SBCD Website
- Developing portfolio forward plan
- Attendance at CEIC steering group meetings
- Meetings with WG RMT



Risks

Ongoing alignment of Regional Strategy development to development of E&I framework leading to lack of coordinated approach to engagement and investment across portfolio

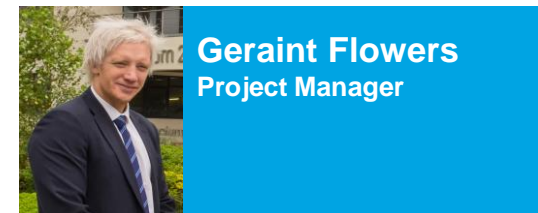
Potential cost increases during construction phases of projects

Issues

none



Yr Egin - November 2021



Project Partner Lead: UWTSD



Activities Completed

Creative Sector Demand Study formally completed

- Phase 1 - analyse the size and strength of the creative workforce and business base in the Swansea City Bay Region
- Phase 2 – Engagement and consultation with the sector to understand their needs

Formal report now available on request.

Project reported to ESB. Queries have now been answered and ESB is keen to assist.

Phase 1 Gateway Review now completed. Phase 1 received Green status.



Activities Planned

Following completion of the Egin Phase 1 project and Joint Committee approval of the Full Business Case, the University is now proceeding with the next stages of the Integrated Assurance Action Plan in accordance with the agreed timetable to deliver Egin Phase 2

University senior internal team has mobilised and will now work on development of Egin Phase 2. University is engaging with expert consultancy support.

Development of Egin Phase 2 operational model will now be taken forward along with agreed path of Egin Phase 2 adopting a service delivery model in conjunction with capital project.



Risks

Effect of Covid-19 on the Welsh/UK/global economies and the creative sector, and the implications for future level and nature of demand for Yr Egin

Potential change to current business case due to outcomes of Egin Phase 2 operational model

Issues

Implications of the recently announced Welsh Government strategy to achieve much increased levels of permanent remote working post Covid-19 and to develop a network of local, community-based working hubs



Pembroke Dock Marine – Oct / Nov 21



Tim James
Head of Commercial
and Energy
Port of Milford Haven

Project Partner Lead: Pembroke Dock Marine Board



Wave Hub



Activities Completed

R&M Williams Mobilising on site for the commencement of the Hangar Annex Refurbishments (IP1)

MHPA engaged with WEFO for additional support to help mitigate the potential cost increases to IP1 related deliverables. (IP1)

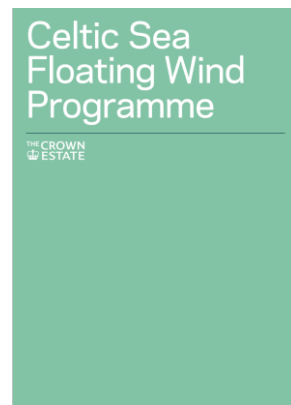
Celtic Sea Power hosted collaborative ports workshop with regional ports attending to help focus the issues and opportunities around FLOW. BEIS and TCE attended.

MEECE Employed Innovation Manager In North Wales to pull strengthening cross regional links with the NW Ambition Board, when tidal stream technology grows.

Marine Energy Wales have established and are chairing the Celtic Sea Developer's Alliance. A collaboration of 15 offshore wind developers.

MHPA engaged BEIS over Governments £160m Port fund for Celtic Sea.

Crown Estate launch [Position Paper](#) outlining and ambition of 4GW of operational Floating Wind by 2035.



- ✓ **Late 2021 - Mid 2022**
Engagement with market and stakeholders to inform spatial and tender design
- ✓ **Mid 2022**
Draft project areas published
Commence detailed spatial design / refinement and integrate HRA
- ✓ **Mid 2023**
Tender Process
- ✓ **Late 2023**
Conformity check to ensure compliance with HRA, prior to award of rights
- ✓ **End 2023**
Agreements for Lease awarded

Activities Planned

PDM partners attending Celtic Sea APPG Reception: Unlocking the Potential of Floating Wind in the Celtic Sea, 22.11.21

MHPA and PCF attending R-UK's Future Energy Wales conference 25.11.21

Marine Energy Wales conference has been confirmed for 22nd and 23rd March 2022.

Risks

Material costs increases presenting a risk to deliver IP1 to budget.

Floating Offshore Wind Requirements presenting significant opportunity but further intervention in multiple regional ports needed in order to compete with European ports to capture benefit.

NB Early discussions with Regional Ports underway.

Issues

Capital cost increase PDI project budget. Further phases are at different stages in the the PDI development plan but MHPA working to inform options to mitigate (IP1)

Ensuring appropriate level of project and program governance / reporting is established to maintain the projects value to the SBCD whilst ensuring the project remains delivery and impact focused.

Swansea City & Waterfront Digital District

Project Partner Lead: City & County of Swansea

Activities Completed

Arena

Arena cladding and install of LEDs in progress.
Arena internal finishers and M & E equipment install commenced.
Coastal Parkland hard and soft landscaping commenced.

71/72 Kingsway

Contractor appointed.

Innovation Matrix

Change request submitted and approved by joint committee.



Arena - from the East

Activities Planned

Arena

Complete install of external arena LED's.
Partial handover to ATG on Monday Nov 22nd.
Practical completion Q4
Agree terms and conclude the agreement with commercial tenants.
Hotel difficulties in funding are impacting delivery timescales.

71/72 Kingsway

The Business case to be updated to reflect the 71-72 moving to FBC.

Construction to commence November 21st

Further detailed letting/operator discussions continue for 71/72 The Kingsway

Innovation Matrix

Pre application discussions on planning ongoing
Funding agreement in process between CCoS and UWTS
Design development (RIBA 3) ongoing – to be completed by the new year



Huw Mowbray
Project Manager

Risks

Effect of Covid-19 and Material shortage on construction, including programme slowdown and impact on costs

Effect of Covid-19 upon level and type of commercial demand for 71/72 Kingsway, Box Village and Innovation Precinct–

Hotel: difficulties in funding are impacting delivery timescales.

TAN15 may impact the Innovation Matrix.

Issues

Delivery of outputs likely to be affected by Covid-19



Pentre Awel

Project Partner Lead: Carmarthenshire County Council



Dr Sharon Burford
Project Manager

Activities Completed

- Bouygues UK appointed to undertake final design and construction of Zone 1. Pre-construction period commenced in October with technical workshops on design, programme, ecology and planning
- Gleeds appointed as lead 'client side' consultants to support CCC to deliver Zone 1
- Establishment of a Construction Board and Community Benefits Working Group to oversee the Zone 1 development. Pentre Awel governance structure updated accordingly.
- Review of designs for Clinical Delivery Centre, Clinical Research Centre and Leisure areas
- Following a procurement exercise, AHR Architects appointed as lead consultant to undertake the design development of Zone 3
- Draft Communications and Engagement Plan developed
- Multi-stakeholder workshop convened to scope activities and initiatives for the green/outdoor spaces at Pentre Awel



Activities Planned

- Continuation of pre-construction activities for Zone 1, including RIBA Stage 4 design, Reserve Matters Application, SAB application and discharging pre-commencement planning conditions
- Confirm details of education and innovation activities
- Agree Heads of Terms with Zone 1 tenants
- Design development of Zone 3 (assisted living and expansion business centre) by April 2022, including submission of Reserve Matters Application
- Whole site funding appraisal to confirm optimal finance option for CCC to deliver other Zones
- Widen links with Life Science Hub Wales planning.
- Further develop Hub and Spoke proposals.
- Review of heat network study to determine feasibility and optimal delivery models.



Risks

- Zone 1 not delivered to programme and budget.
Mitigation - Bouygues UK appointed; Construction Board established; stakeholders engaged to review designs; technical working groups underway; Gleeds and Arup providing design adjudication, cost consultancy, NEC3 PM and supervisor roles
- Failure to maximise whole system benefits.
Mitigation – workstream groups (incl. education, health, research and leisure; Community Benefits Group formed to monitor and facilitate Bouygues Community Benefits Programme



Homes as Power Stations

Project Partner Lead: Neath Port Talbot Council



Oonagh Gavigan
Project Manager

Activities Completed

- Project Manager appointed and in post
- On-going engagement with stakeholders
- On-going research into supply chain development
- On-going research into incentives fund

Activities Planned

- Finalise Primary Funding Agreement
- Develop and agree Collaborative Funding Agreement with local authority partners
- To establish formal engagement with WG
- HAPS regional funds criteria to be developed



Risks

Cost increases and supply issues in relation to technologies.

Issues

Ensure alignment to other energy efficiency in housing programmes. This is in progress with on-going engagement.



Digital Infrastructure



Gareth Jones
Programme Manager

Programme Partner Lead: Carmarthenshire County Council



Activities Completed

2 x Digital Project Managers appointed

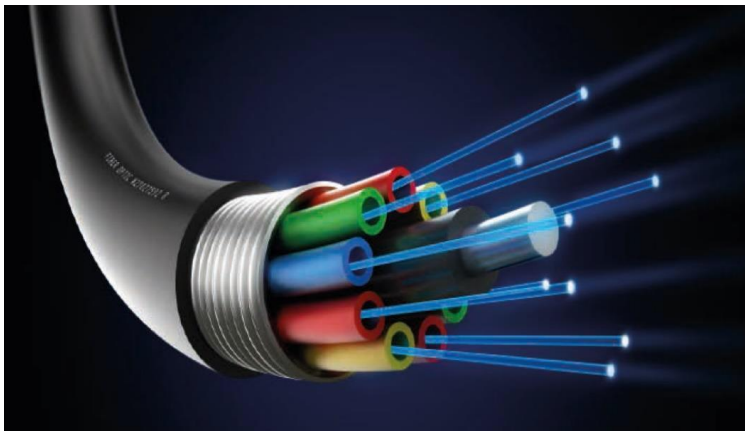
External Digital Infrastructure specialist advisors appointed

Regional Programme Funding agreements drafted

Regional 5G workshops delivered

Participation in 5prinG 5G Accelerator Programme

Lobbying, support and facilitation of significant public and private sector regional investment in Digital Infrastructure



Activities Planned

Onboard appointed Programme resources

Regional Digital funding agreements agreed by Digital Board.

Final Regional delivery workshops.

Final scoping of delivery details for specific individual Projects.

Further develop procurement and state aid strategy.

Continue to lobby for, support and facilitate ongoing public and private sector investment in Digital Infrastructure



Risks

Ongoing policy alignment of Regional Digital Infrastructure strategy and Welsh Government (PSBA).

A lack of Telecoms suppliers with the necessary appetite and / or ability to deploy, particularly rurally.

Visibility of commercial investment plans across the Region.

Issues

Lack of human resource allocated to the Programme.

Insufficient financial resources allocated to address all the regions Digital Infrastructure aspirations.



Supporting Innovation & Low Carbon Growth

Project Partner Lead: Neath Port Talbot Council



Activities Completed

SILCG Programme Manager post advertised

Bay Technology Centre – marketing information prepared and advertised

On-going engagement with industry, academia and government

SILCG Programme Board met in October

Met with Skills & Talent project to discuss how to progress skills for the green economy

Site visit in relation to Advanced Manufacturing Production Facility



Activities Planned

Appointment of Programme Manager

Funding Agreements and MoU to be agreed

Strategic Advisory Group to be formalised

SILCG Programme Board to next meet in November

Advanced Manufacturing Production Facility – pre-market engagement event planning

Preparation for launch of Property Development Fund.

Meeting with SWIC



Risks

Need to appoint suitably qualified and experienced Programme Manager to drive the delivery of the SILCG Programme.

Issues

To ensure SILCG specialist facilities meet the needs and demands of the decarbonisation agenda – on-going consultation with government, industry and academia



Skills and Talent

Project Partner Lead: Carmarthenshire County Council



Jane Lewis
Programme Manager

Activities Completed

Skills and Talent programme approved by UK and Welsh Governments in October.

Programme Manager has started in post and working with the * City Deal projects to identify key skills needs.

Minister David T C Davies visited Swansea University and Gower College to meet with pupils of Maes y Gwendraeth and Ysgol Bro Myrddin and Apprentices in the college. The schools have been running a successful pilot project delivering Level 2 and Level 3 qualifications in Engineering and Digital.



Activities Planned

To support the Skills Barometer, a Programme / Project skills scan is being undertaken and due for completion by February 2022.

Hold the first meeting of the Skills Solution Group.

Ongoing consultation with stakeholders.

Working with Schools across the region to highlight opportunities through the City Deal.



Risks

Delay in implementing the projects through the stakeholders could impact on the ability of contractors to meet the needs of the projects.

Issues

Impact of Covid-19 on the training landscape and the changing needs of businesses as a result of the pandemic



SBCD Campuses

Keith Lloyd - SRO

Tony Harris - Project Lead

Project Partner Lead: Swansea University



Activities Completed

Collaborative research and innovation activities continues

The "Delivery Project Board" as been designed and individuals appointed

Branding work packages has reconvened and progress made – On going exercise

Gateway recommendations have been addressed, 7 completed and 4 ongoing actions

Project approved at Joint Committee and submitted to Welsh and UK Government for final approval prior to delivery.



Activities Planned

Work Streams identified relating to Operational and commercial phases of project.

Rebranding exercise to be progressed. Final draft options to be completed prior to New year

Draft funding agreement to be available Mid / Late November.

Delivery teams to be designed and engagement with procurement teams in anticipation of Ministerial approval.

Department of International Trade engagement and compilation of supporting documentation to progress initial application



Risks

Potential delays in Ministerial approval having a knock on effect with delivery phase.

Increase in construction costs have raised a number of related risks such as material costs, availability and affordability.

Issues

Communication relating to New Access Road planning and Justification for work commencing.

D.I.T. Engagement and sufficient resources to progress the application.

